HR.com's Future of Diversity, Equity, **Inclusion and Belonging 2024** 

Revive the commitment to DEIB through better strategic alignment







# Most organizations lack advanced or expert DEIB maturity

We asked the responding organizations to rate themselves on the HRRI DEIB

maturity model

13% **UNDEVELOPED** 

Little or nothing has been done to increase DEIB or integrate DEIB goals with organizational goals.

26%

## **BEGINNING**

a few efforts at DEIB and are thinking about

34%

#### **INTERMEDIATE**

We have deployed several different **DEIB** initiatives piecemeal. But we do not spend a lot of time measuring 21%

#### **ADVANCED**

strategic framework that has multiple pillars aligned with the organizational goals.

#### **EXPERT**

DEIB is embedded in our culture and is prioritized by our CEO and Board members. Senior leadership oversees DEIB

## Organizations aim for various positive outcomes through DEIB initiatives but must overcome various barriers

The primary goals of DEIB are to:

70% Build a culture of trust

61% Remove bias

60% Retain the right talent



Top barriers to increasing effectiveness of DEIB are:

Lack of budget 45%

Insufficient prioritization at leadership levels

**42**%

Lack of understanding of the potential benefits of DEIB 34%

## Many organizations measure the state of DEIB, but this often means using only basic data on legally protected classes



Almost 9 in 10 organizations measure DEIB in some way.





Pay equity data (e.g., gaps)



**Employee** retention



Recruiting outcomes



Diversity within leadership ranks

## In fact, leadership teams seldom represent the gender and ethnic diversity of the larger society



Over half of organizations say only 40% or less of their top leadership are women





About two-thirds say only 20% or less of their top leaders represent ethnic/ racial minorities



## Organizations could also do considerably better in their DEIB-related L&D



One-fifth of organizations have no DEIB-related L&D programs



About two-fifths (42%) offer **DEIB-related** L&D programs to all employees Among organizations that offer such programs, the most common DEIB-related L&D initiatives are:



Unconscious bias training



Inclusion awareness training



Conversations training



#### How do DEIB leaders\* differ?

Compared to DEIB laggards\*\*, DEIB leaders are:

less likely to say they don't have DEIB L&D initiatives

more likely to say DEIB initiatives are quite visible to the workforce

more likely to have sufficient metrics tied to DEIB

Close to

more likely to measure pay

equity data

### **Consider these strategies**



- Make proper use of DEIB-related data and metrics
- Implement mentoring programs to improve minority visibility, while recognizing and rewarding DEIB efforts
- Integrate DEIB into the strategic framework of the organization
- Consider getting expert help with DEIB initiatives

## **About the Survey:**



\* DEIB leaders: Respondents who answered the question, "At what stage of development is diversity, equity, inclusion and belonging (DEIB) within your organization?" as "advanced," or "expert."

HR.com's Future of Diversity, Equity, Inclusion and Belonging 2024 survey ran

in virtually every industry vertical. Respondents are located all over the world, but most of them reside in North America, especially the United States.

from February to April 2024. We gathered responses from 268 HR professionals

\*\* **DEIB laggards:** Respondents who answered the same question as "undeveloped," "beginning," or "intermediate."



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